

H E Services/Universal Inspection Group

Pg 1 of 20

Invoice**3870 E. Washington Rd.**

Invoice Number:

Saginaw, MI 48601

337

USA

Invoice Date:

Mar 26, 2004

Voice: (989) 758-0950

Page:

Fax: (989) 758-0954

1

Duplicate

Sold To:Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA**Ship to:**Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi		S3S26596		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
1.00	26090532 ZEISS CMM GAGE R&R PR400095	001 1,280.00	1,280.00	8700539700	
4.00	26090532 ZEISS AXLE BAR SET-UP PR400095	002 80.00	320.00	8700539700	
35.00	26090532 ZEISS AXLE BAR INSPECTION (BOTH SPLINE ENDS) PR400095	003 52.00	1,820.00	8700539700	

Check/Credit Memo No:

Total Invoice Amount

3,420.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000

Authorized By: _____

Date: _____

Invoice

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice Number:

197

Invoice Date:

Feb 13, 2004

Voice: (989) 758-0950

Fax: (989) 758-0954

Page:

1

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Jeff Bender
Saginaw, MI 48601
USA

Customer ID	Customer PO	Payment Terms	
Delphi		Net 30 Days	
Sales Rep ID	Shipping Method	Ship Date	Due Date
	Airborne		3/14/04

Quantity	Item	Description	Unit Price	Extension
160.00		ZEISS PRISMO CMM INSPECTION STRAIGHT TIME (REF. 5 PC. UPPER JACKET)	1.00	160.00

Subtotal 160.00

Sales Tax

Total Invoice Amount 160.00

Payment/Credit Applied

TOTAL 160.00

Check/Credit Memo No:

3870 E. Washington Rd.

Saginaw, MI 48601

USA

Invoice Number:

193

Invoice Date:

Feb 13, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
SEAN HEARN
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi				Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
204.00	ZEISS ECLIPSE CMM INSPECTION STRAIGHT TIME (REF. 1 PC. GA-291771 FIXTURE GAGE)	1.00	204.00	8700535400	

Total Invoice Amount

204.00

Check/Credit Memo No:

Remit Payment to:

Comerica
Department #274201
H.E. Services Company
P.O. Box 67000

Received by: _____

Date: _____

Cap/Const. _____
Other _____
Duns No. 0209911696
Fax No. 753-0954
Address 3870 E. Washington Rd.
Saginaw, MI 48601

Supplier _____
Tax Code _____
Contact Lee Lambert Phone No. 753-0950
WO Type SE Number KASE00009

Date 3/19/01 APA Rec'd _____
Ship to Dock BOI _____
Rec./Notify Patrick Ryne _____
Phone 71209 Mail/Plt. 99 _____ Fax _____
Expires _____

Deliver To _____
Duns No. 0209911696
Fax No. 753-0954
Address 3870 E. Washington Rd.
Saginaw, MI 48601

Qty	U/M	Est. Cost	Actual Cost	GC	GL	Dept	Sub Acct.	Corp.	Loc.	Prod.	Item ID / Description
3440	Dos		\$1.00	2	4	5	5	3	3	4	Zeiss Prisma cmm Inspection
											Straight Time
2110	Dos		\$1.00								General Inspection Straight Time
											(Ref. 21099702 & 2 pcs. 21099702)

Total _____
Est. _____
Cost _____
Where Used / Remarks _____
Clauses _____

Must be Complete: Is a Substitute Material or Supplier Acceptable
Yes _____
No _____ Must Provide Justification _____
Buyer _____ Date _____
Purchasing Manager _____ Date _____

Invoice / Packing Slip _____
Service Approved / Completed _____
APA Rec'd Services _____
Shipper _____
FOB _____
Pay Terms _____

Originator _____ Phone _____
Haz'd Mat'l Appr. _____ Acct. Appr. _____
Date _____ Approval _____ Date _____
Approval _____ Date _____

Invoice

H E Services/Universal Inspection Group
3870 E. Washington Rd.
Saginaw, MI 48601
USA

Invoice Number:

307

Invoice Date:

Mar 19, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Customer ID	Customer PO	Payment Terms	
Delphi		Net 30 Days	
Sales Rep ID	Shipping Method	Ship Date	Due Date
	Airborne		4/18/04

Quantity	Item	Description	Unit Price	Extension
3,440.00		ZEISS PRISMO CMM INSPECTION STRAIGHT TIME	1.00	3,440.00
216.00		GENERAL INSPECTION STRAIGHT TIME (REF. 2 PCS. 26099782 & 2 PCS. 26099788)	1.00	216.00

Subtotal 3,656.00

Sales Tax

Total Invoice Amount 3,656.00

Payment/Credit Applied

TOTAL 3,656.00

Check/Credit Memo No:

Invoice

3870 E. Washington Rd.

Saginaw, MI 48601

USA

Voice: (989) 758-0950

Fax: (989) 758-0954

Invoice Number:

107

Invoice Date:

Jan 23, 2004

Page:

1

Duplicate

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
MARK ANDRUS
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi		S2S46795		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
240.00	ZEISS PRISMO CMM INSPECTION STRAIGHT TIME (REF. 9 PCS. 26106522 UPPER JACKET) PR301081 001	1.00	240.00	8700532300	

Total Invoice Amount

240.00

Check/Credit Memo No:

Remit Payment to:

Comerica

Department #274201

H. E. Services Company

P.O. Box 67000

Received by: _____

Date: _____

DELPHI

DELPHI CORPORATION
DELPHI S&I-HEADQUARTERS
1401 CROOKS ROAD
TROY, MI
48084

VENDOR NUMBER 02-099-1696
THE SERVICES CO
UNIVERSAL INSPECTION DIV
3870 E WASHINGTON RD
SAGINAW MI
48601

This order is not binding until accepted. Acceptance should be evidenced on acknowledgment copy which should be returned to Buyer. Buyer's acceptance is required to release Seller from its obligations under this order. This order, including the terms and conditions on the face and reverse side hereof, constitutes the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative. If Government Contract Number is shown hereon, additional terms and conditions Attached Hereto Apply.

SHIP TO: DELPHI THERMAL & INTERIOR SYS.
M/C 799 - MTC - 202
48 WALTER JONES BLVD.
BLDG. "B" DOCK 87 & 88
EL PASO, TX
79906
INVOICING NOT REQUIRED FOR
DELPHI T&I - DIV. OFFICE.
PAYMENTS ARE GENERATED FROM
RECEIPT OF GOODS AND SERVICES.
TERMS NOTED ON ORDER.

PURCHASE PAGE 1
ORDER: FDS73450

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE 01/08/04
ALTERNATION ISSUE DATE
ALTERNATION EFFECTIVE DATE
PHONE: 248-655-0681
S WARD
CA Buyer
PURCHASING AGENT

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING PT-FREIGHT COLLECT
SHIP VIA CHEAPEST WAY

QUANTITY ORDERED
ITEM IDENTIFICATION NO.
NOUN NAME
DESCRIPTION
R.F.O. NUMBER
DATE REQUIRED
TAX CODE/ %
BASE UNIT PRICE
PRICE MULTIPLE
UNIT C

42 PRMTC074 001

01/19/04 C 0.00% 62.4300

OTC

*****ATTENTION ALL SUPPLIERS*****
YOU CAN NOW VIEW PAYMENT STATUS ON-LINE USING E-DACOR
PLEASE CONTACT YOUR BUYER TO RECEIVE INSTRUCTIONS
ON HOW TO ACCESS THIS NEW FEATURE.
WRITE ZEISS GEAR NUT PROGRAM FOR CRITICAL DIMENSIONS
& GEAR DATA
WHO ORDERED: PATRICIA RAMIREZ
SELLER REPRESENTS THAT GOODS PURCHASED UNDER THIS OR-
DER WERE NOT PRODUCED WITH FORCED LABOR (AS DEFINED
IN 19 U.S.C. 1307) EITHER BY SELLER OR SELLER'S
SUPPLIERS. SELLER SHALL INDEMNIFY BUYER
AGAINST ANY LIABILITY BUYER MAY INCUR IF
THIS REPRESENTATION IS INCORRECT.
TERMS AND CONDITIONS JANUARY 2001, APPLY
OF WHICH SUPPLIER HAS RECEIVED A COPY.

DELPHI

DELPHI CORPORATION
DELPHI S&I-HEADQUARTERS
1401 CROOKS ROAD
TROY, MI
48084

SHIP TO:

DELPHI THERMAL & INTERIOR SYS.
M/C 799 - MTC - 202
48 WALTER JONES BLVD.
BLDG. "B" DOCK 87 & 88
EL PASO, TX
79906

US

INVOICE TO:

VENDOR NUMBER 02-099-1696
THE SERVICES CO
UNIVERSAL INSPECTION DIV
TO: 3870 E WASHINGTON RD
SAGINAW MI
48601

US

INVOICING NOT REQUIRED FOR
DELPHI T&I - DIV. OFFICE.
PAYMENTS ARE GENERATED FROM
RECEIPT OF GOODS AND SERVICES.
TERMS NOTED ON ORDER. US

This order is not binding until accepted. Acceptance should be evidenced on acknowledgment copy which should be returned to Buyer. This order is the property of the Seller and shall remain the property of the Seller until payment in full is received. This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative. If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereon Apply.

PURCHASE PAGE 1

ORDER: FDS73450 001
ALTERNATION

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment.
Item Identification Number(s) must be shown on Packing Slips and Invoices.

Invoice Attn: Accounts Payable

Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE 01/08/04	PHONE: 248-655-0681
ALTERATION ISSUE DATE 01/09/04	WARD
ALTERATION EFFECTIVE DATE 01/09/04	CA
PURCHASING AGENT	

PAYMENT TERMS				SHIP VIA			
ITEM	SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REF. NUMBER	DATE REQUIRED
NET 2ND DAY OF 2ND MONTH				F.O.B. DESTINATION UNLESS OTHERWISE INDICATED			
				SHIPPING PT-FREIGHT COLLECT			
				CHEAPEST WAY			
200001	42	1	PRMTC074 001	## SPOT BUY FDS73450	HAS BEEN ALTERED AS FOLLOWS ###		
				THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY			
				USD DOLLAR (UNITED STATES)			
				ADDED SEQUENCES AND CHANGED PRICING IN SEQ 001			
				PER REQUEST. 1/9/04 ALB			
				## THIS ITEM HAS BEEN CHANGED ##			
				01/19/04 C 0.00%			
				WRITE ZEISS GEAR NUT PROGRAM FOR CRITICAL DIMENSIONS			
				& GEAR DATA			
				WHO ORDERED: PATRICIA RAMIREZ			
				## THIS ITEM HAS BEEN ADDED ##			
				01/19/04 C 0.00%			
				ZEISS GEAR NUT INSPECTION (CRITICAL ONLY INCL.			
				CP AND CPK) (PART NUMBER 20160587)			
				WHO ORDERED: PATRICIA RAMIREZ			
				## THIS ITEM HAS BEEN ADDED ##			
				01/19/04 C 0.00%			
				GEAR NUT 100% REMAINING MAPPED OUT PRINT DIMENSIONS			
				WHO ORDERED: PATRICIA RAMIREZ			

PRICE MULTIPLE	UNIT G MEASUR	BASE UNIT PRICE	TAX CODE/ %
12	OTC	22.8600	
1050.0000	PCS		
612.0000	PCS		

262212

3870 E. Washington Rd.

Saginaw, MI 48601

USA

Invoice Number:

166

Invoice Date:

Feb 6, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Sold To:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
Saginaw, MI 48601
USA

Ship to:

Delphi Saginaw Steering Systems
3900 E. Holland Ave.
ADAM COOK
Saginaw, MI 48601
USA

Customer ID		Customer PO		Payment Terms	
Delphi		FDS73450 001		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
42.00	WRITE ZEISS GEAR NUT PROGRAM FOR CRITICAL DIMENSIONS & GEAR DATA PRMTC074 001	22.86	960.12	8700532100	
1.00	ZEISS GEAR NUT INSPECTION (CRITICAL ONLY INCL. CP AND CPK) PRMTC074 002	1,050.00	1,050.00		
1.00	GEAR NUT 100% MAPPED OUT PRINT DIMENSIONS PRMTC074 003	612.00	612.00		

Total Invoice Amount

2,622.12

Check/Credit Memo No:

Remit Payment to:

Comerica
Department #274201
H. E. Services Company
P.O. Box 67000

Received by: _____

Date: _____



3870 E. Washington Road
Saginaw, Michigan 48601-9623
Bus. (989) 758-0950
Fax (989) 758-0954
A Division of H.E. Services

SHIPPING ORDER

SHIPPER NUMBER

017459

S.O. NUMBER

870-5321

SHIPPED TO DELPHI SAFETY & INTERIORS DATE SHIPPED 1/30/04
ADDRESS 1401 CROOKS RD. CUSTOMER'S ORDER NUMBER FDS 73450
CITY TROY MI 48064-7155 INVOICE NUMBER _____
_____ADAM COOK_____
SHIPPED VIA UPS

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
30	30	01 20160587 GEAR NUT
		02 INSPECTION

HOW PACKED _____

RECD.
BY: _____



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS
3900 E. HOLLAND AVE.
SAGINAW, MI 48601

ATTN: TOM BARRETT

INVOICE: 5978A

HES CONTACT: Lee Lambert

DATE: 12/19/2003

PURCHASE ORDER # S2S46146

DESCRIPTION:

OFF-SITE

JOB#

8700530600

SHIPPER# 17425

<u>ITEM CODE</u>	<u>QTY.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
ADVANCED CMM PROGRAMMING FOR LOW ANGLE QUADRASTEER DEVELOPMENT FOR HOUSING & BALL SCREW ACTUATOR PR3904879 001	128	\$1.00	\$128.00
TOTAL AMOUNT			\$128.00

Remit Payment To:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Received By:

Date:

OK to pay \$128.
Tom Barrett
11MR04



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

DELPHI SAGINAW STEERING SYSTEMS
3900 E. HOLLAND AVE.

SAGINAW, MI 48601

ATTN: TOM BARRETT

INVOICE: 5978B

HES CONTACT: Lee Lambert

DATE: 12/19/2003

PURCHASE ORDER # S2846148

DESCRIPTION:

OFF-SITE

JOB#

8700530600

SHIPPER# 17425

<u>ITEM CODE</u>	<u>QTY.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
CMM PROGRAMMING FOR ACTIVE FRONT STEER COMPONENTS GEARING & HOUSING TUBES PR3904880 001	192	\$1.00	\$192.00
TOTAL AMOUNT			\$192.00

OK to pay \$192.

Remit Payment To:

Comerica
Department # 274201
H.E. Services Company
P.O. BOX 67000
DETROIT, MICHIGAN 48267-2742

Received By: Tom Barrett

Date: 11 MR04

